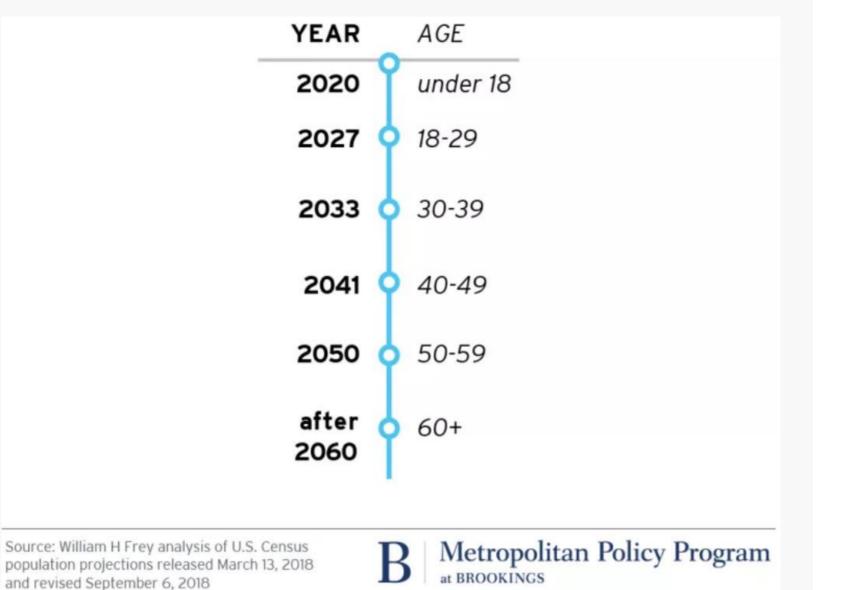
# Facing Change: How Can Higher Education Adapt and Move Forward in our Midwest Region

Nathan D. Grawe | Carleton College

# Challenges We Face

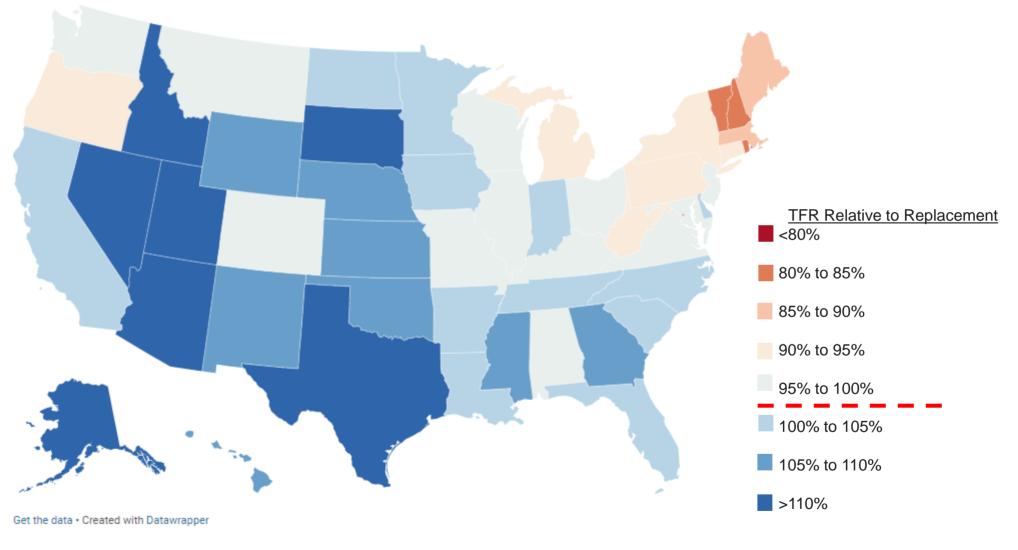


Year When Non-Hispanic Whites Become Minority

- Tipping-point year around mid-century
- Younger generations are more diverse
- Those under 18 have already passed tipping-point year
- Those of traditional collegegoing age reach tipping point in next decade.



### Total Fertility Rate per 1000 Women, 2007

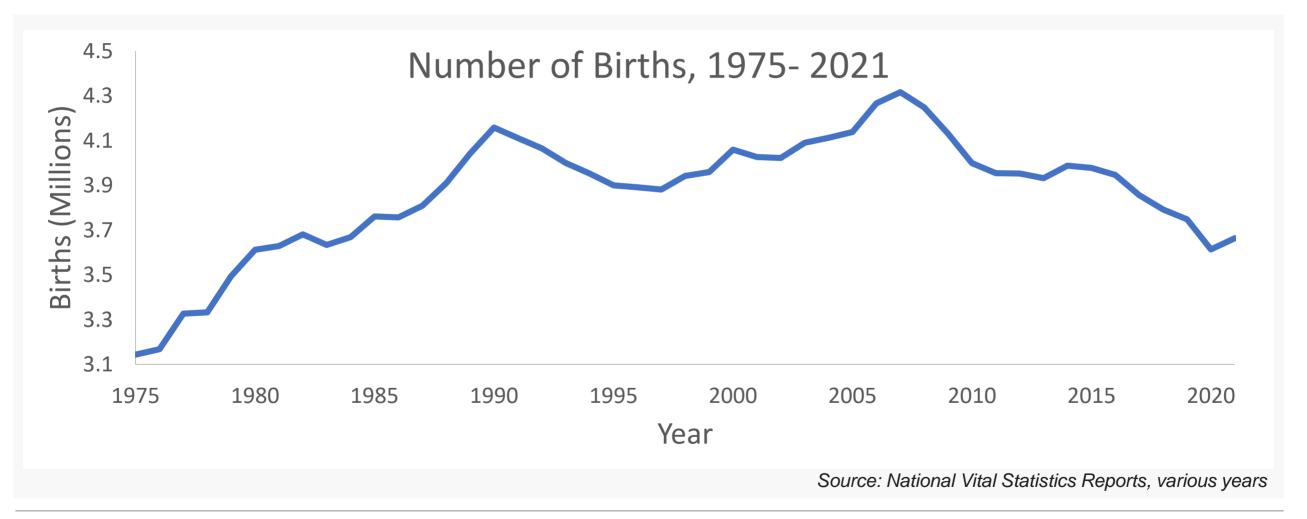


Source: National Vital Statistics Reports Vol. 58, no. 24



# A History of US Births

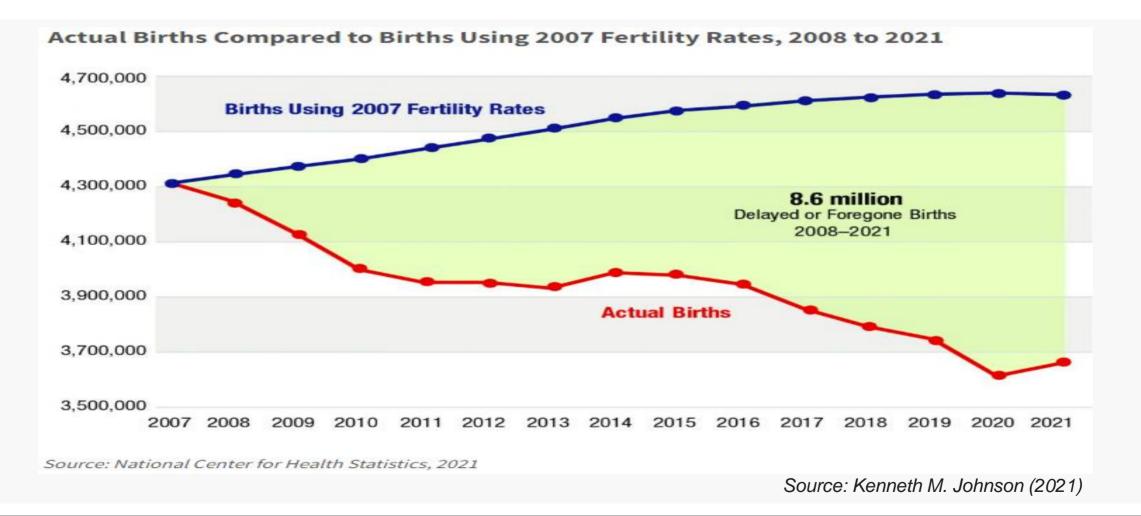
In 2020, births reached a 40-year low.





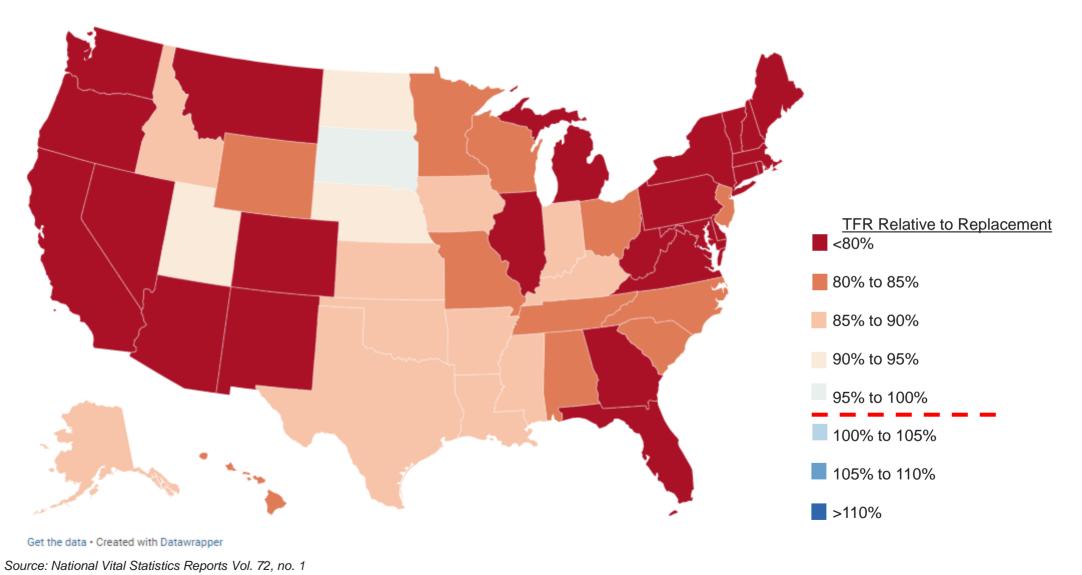
# **Consequence of Fertility Decline**

Cumulative total: 8.6 million delayed or foregone births





#### Total Fertility Rate per 1000 Women, 2021

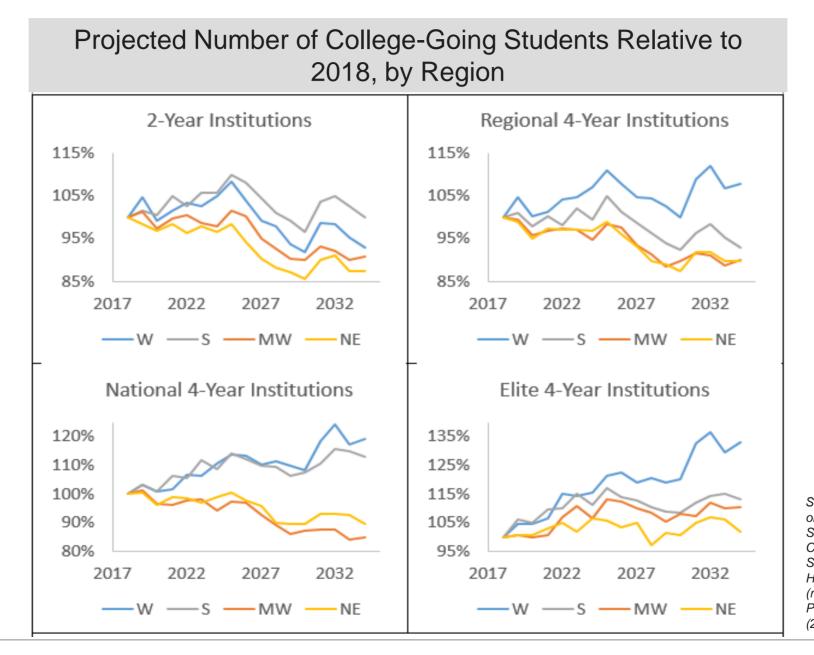




#### We've entered a new age.

"Until just a few years ago, colleges could anticipate classes of high-school graduates each bigger than the last.... But those days are over." Sara Lipka, *Chronicle of Higher Education (2014)* 

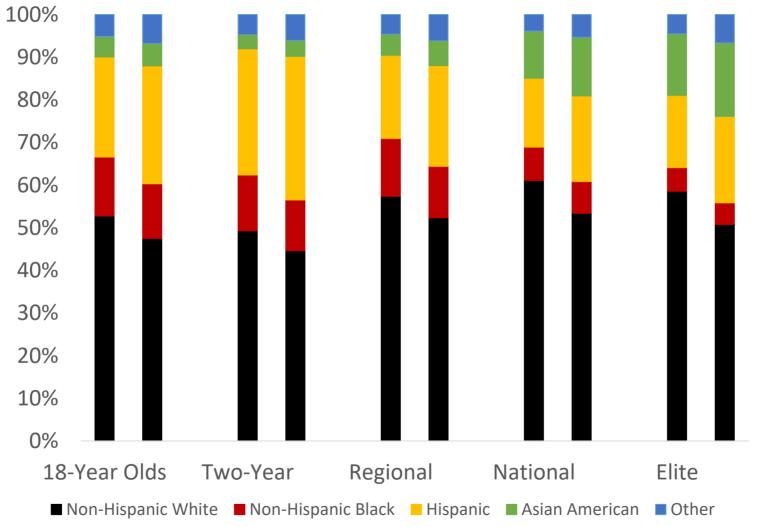




Source: Author's calculations based on data from the American Community Survey (2017), Centers for Disease Control and Prevention National Vital Statistics Reports (2018, 67(7)), 2009 High School Longitudinal Study (restricted and unrestricted), and the Panel Study of Income Dynamics (2011; 2015)



#### Race/Ethnicity Distribution of College-Going Students. 2018/19 and 2033/34





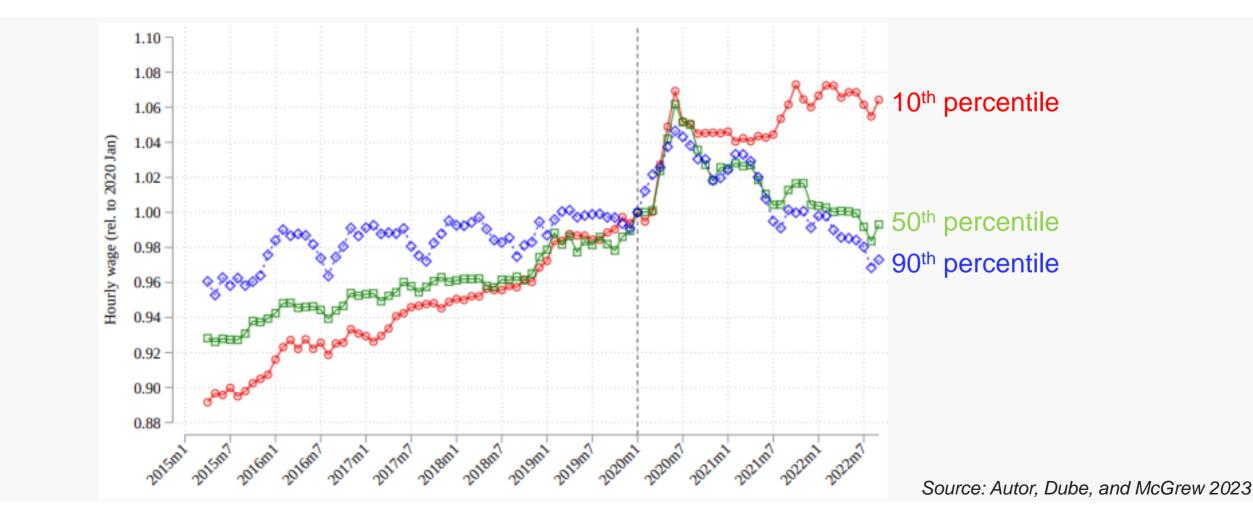
Source: Author's calculations based on data from the American Community

Survey (2017), Centers for Disease

(2011; 2015)

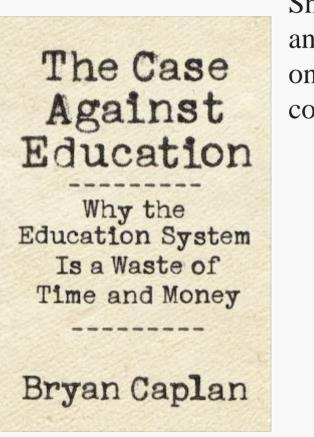
# Real Hourly Wages, Relative to January 2020

Wage compression  $\rightarrow$  declining return to college degree

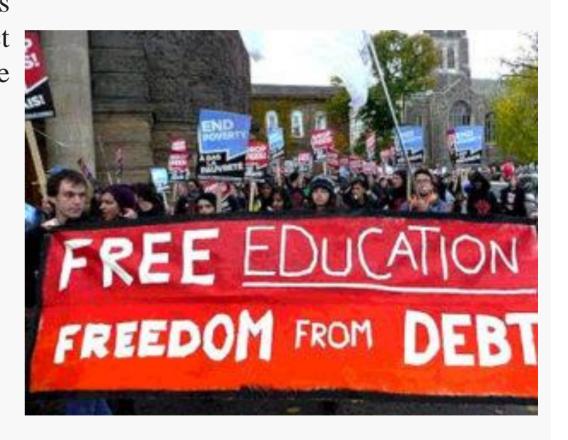




#### Cultural Trends Evidence of higher ed's exceptional ROI is questioned.

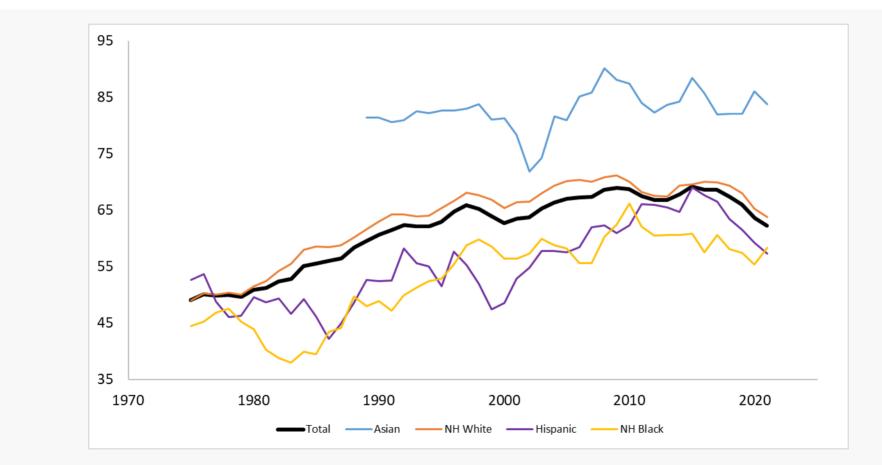


Share of Americans saying colleges and universities have a \_\_\_\_\_ effect on the way things are going in the country Among all adults 63 60% 55 50 POSITIVE NEGATIVE 26 28 36 38 2017 2012 2015 2019 Source: Pew (2019)





#### Postsecondary Enrollment among HS Graduates (3-Year Average), 1975-2021 Declines pre-date COVID



Source: Digest of Education Statistics (n.d.)



# Higher Education Responds

# Approaching Examples from Others Importance of mission/context & accountability



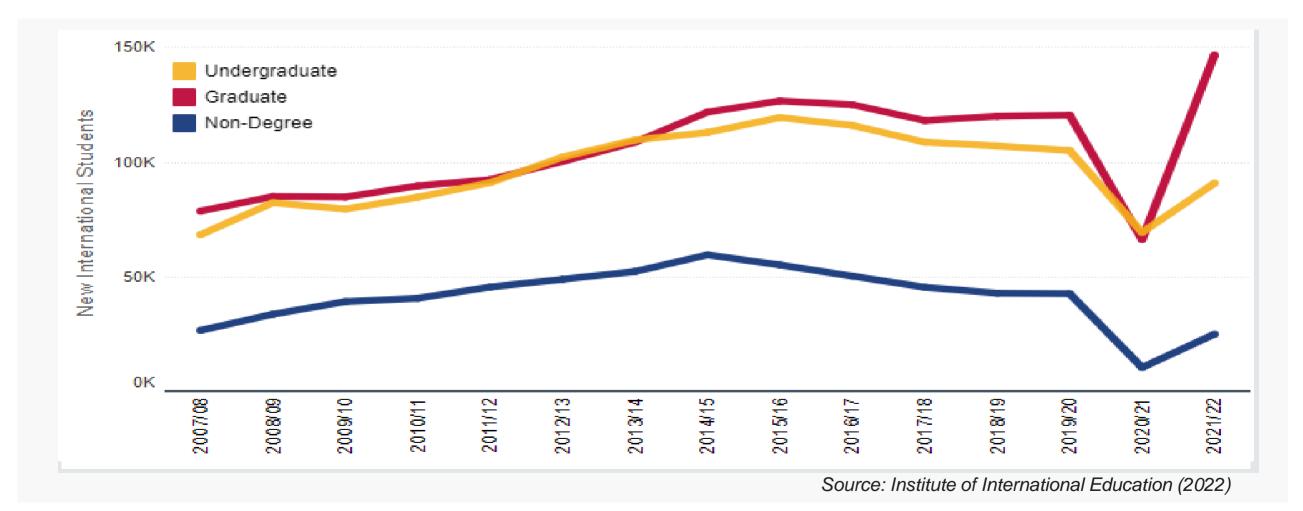






# New International Student Enrollments 2007/08-2021/22

Evidence of increased competition





# Preparing for a Turn to New Student Groups



Pam Eddinger President, Bunker Hill Community College "Unless we have had professional development along the way that invites us to think about equity work, a lot of educators are caught within the questions 'Why aren't you bringing me the right students? What is wrong with students today?'... Unless you are deeply reflective institutionally, you don't go to question [ingrained practices]."



# **Reconsidering Self-Identity**

Separating core mission from sacred cows

#### OFFICIAL NEWS RELEASES

New John Dee Bright College at Drake University to Offer Two-Year Degrees

() SEPTEMBER 1, 2020





#### Attention to Student Success



#### MALE SUCCESS ALLIANCE







# Academic Programming

#### From College to Life:

Relevance and the Value of Higher Education

#### May 2018



- Relevance strongly predicts value and quality. The more relevant people find their courses to be to their work and daily lives, the greater their belief that they received a high-quality education and that it was worth the cost. Compared with those who strongly disagree, consumers who strongly agree that the courses they took are relevant to their careers and lives are:
  - 63 percentage points more likely to strongly agree that their education was worth the cost.
  - 50 percentage points more likely to strongly agree that they received a high-quality education.



#### Collaboration Shared mental health providers

 Image: Constraint of the second state of the second sta

#### MCC, UNO, UNMC Announce Network to Improve Student Success



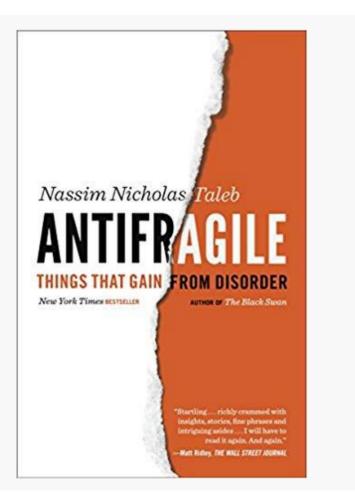
#### Collaboration System collaboration







### A Constructive Metaphor



"Antifragility is beyond resilience or robustness. The resilient resists shocks and stays the same; the antifragile gets better."





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